

Ministry of Tourism,
Culture and Sport

Minister

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NOV 23 2016

Mr. Andrew W. Dunn
Chair
McMichael Canadian Art Collection
10365 Islington Avenue
Kleinburg, ON MOJ 1CO

Dear Mr. Dunn:

Thank you for your ongoing leadership as Chair of the McMichael Canadian Art Collection (MCAC).

Ontario's board-governed agencies are vital partners in ensuring the delivery of high quality services to Ontarians. The people of Ontario depend on you to provide leadership to your agency's board, management and staff. Together with your fellow board members, you establish the goals, objectives, and strategic direction for the agency consistent with your agency mandate, government policies, and my directions where appropriate.

I appreciate the work undertaken by your board and staff in developing MCAC's 2016-17 Business Plan. I look forward to hearing about the results of your plan.

As you begin to undertake your 2017-18 business planning, and pursuant to the requirements of the *Agencies and Appointments Directive*, this letter sets out my expectations for MCAC for its 2017-18 fiscal year.

As you know, your agency is mandated by the *McMichael Canadian Art Collection Act, RSO 1990*, to exhibit, stimulate interest in, and acquire and preserve art works, objects and related documentary materials for the collection by or about artists who have made a contribution to the development of Canadian art. Concurrently, supporting arts and culture in Ontario to bring us together and make our communities and economy stronger is one of the priorities in the Premier's mandate letter to me which MCAC helps to accomplish through delivery of its mandate.

To ensure services are provided in accordance with your mandate and government priorities, I expect that MCAC will align agency planning with ministry priorities set out in my mandate letter, and establish strategies to support those priorities. The MCAC will focus on supporting the goals of the Ontario Culture Strategy, and supporting government initiatives that strengthen our relationship with Indigenous communities and work towards reconciliation.

To achieve and maintain the highest levels of accountability, MCAC will work with the ministry to review and enhance governance, fiscal management and sustainability, and accountability processes to reflect best practices and ensure compliance with Treasury Board/Management Board of Cabinet direction as well as the new requirements with respect to executive salaries and compensation. The MCAC also will maintain an effective system of internal controls and compliance with applicable requirements to promote transparency and accountability, and will manage any operational, strategic and financial risks to help ensure its business objectives are met.

For 2017, MCAC will deliver special programming that celebrates Canada's and Ontario's 150th anniversary.

I appreciate the hard work being undertaken by MCAC's Board and staff and wish you continued success.

All my best,

A handwritten signature in black ink, appearing to read 'Eleanor McMahon', written in a cursive style.

Eleanor McMahon
Minister

c: Maureen Adamson, Deputy Minister
Kevin Finnerty, Assistant Deputy Minister, Culture Division
Nathalie Mercure, Interim Executive Director, McMichael Canadian Art Collection